

STATINTL

CLANDESTINE SERVICE SENIOR SEMINAR

CRITIQUE

1. As you know, the first four days of the Seminar were designed as a sort of backdrop to the problem-tackling weeks, providing: a. a brief survey of developments since World War II and of present international conditions, with particular emphasis on those forces and trends which pose problems for U. S. national objectives and security; b. a look at ourselves and prospects for the future -- the CS in a changing world; and c. an up-to-date and candid look at "the national security process" and the CS role therein. Did you find this portion of the Seminar useful?

- a. No _____
- b. Yes, to a slight degree _____
- c. Yes, to a moderate degree _____
- d. Yes, to a good degree _____
- e. Yes, to an exceptional degree ✓

2. Quite apart from the CS Senior Seminar, do you think that a brief (2 or 3 day) ^{Symposium} ~~seminar~~ on The CS in a Changing World along the same lines as this backdrop portion would be useful and interesting to other senior CS officers?

CRITIQUE (cont.)

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- a. No _____
- b. Yes, to a slight degree _____
- c. Yes, to a moderate degree _____
- d. Yes, to a good degree ✓
- e. Yes, to an exceptional degree _____

3. Unfortunately, agenda changes and other factors beyond our control did not permit the timely dissemination of complete reading kits. Except for receiving reading material in piecemeal fashion, did you find the documents useful to your consideration of the problems discussed?

- a. No _____
- b. Yes, to a slight degree _____
- c. Yes, to a moderate degree ✓
- d. Yes, to a good degree _____
- e. Yes, to an exceptional degree _____

4. Do you have any suggestions for changes or improvements in the techniques of the Seminar, e.g., in the method of preparing the papers, the handling of outside contributions by guest speakers, etc.?

More selectivity in provision of reading material. In general, the technique seemed to be quite effective — particularly the almost immediate availability of outside speakers able to contribute to discussions generated by the trend of internal discussions.

CRITIQUE (cont.)

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5. Do you have any suggestions for changes and improvements in the administration of the Seminar, including space and location?

Should be located in Headquarters area if for no other reason than the access to outside speakers, mentioned above. However, the actual physical facilities should be improved, e.g., the use of conference rooms with less claustrophobia-inducing characteristics and better acoustics.

6. Do you think the size of the group was appropriate? If not, please explain. *About right.*

7. Do you think that Seminar members were well selected to meet the requirements placed on the Seminar? If not, do you have any suggestions for improving the composition of any such future Seminar?

A pretty good mix. Should insure that future Seminars continue to include a good proportion of officers widely experienced in actual operations.

CRITIQUE (cont.)

Page Four

8. Did you find the Seminar topics pertinent and challenging?

What topics would you have included as "vital, current problems of the CS?" *Some suggestions:*

1. Reorientation of the spotting, assessment, and recruitment of staff-type ops officers to provide a wider ~~spectrum~~ and better basically qualified spectrum of ops talent.
2. How the CS can make a more significant contribution to ^{specific} reporting needs of the paper-producing elements of the agency outside DDP.
3. Priorities in the allocation of manpower resources to its multiple missions.

9. Do you have any other comments on the Seminar which might be useful as a basis for improvement or modification of any future Seminar?

Might better be characterized as a symposium.